

“What are they doing over there in Scarborough?”

S.C. Grover MD MEd FRCPC

All PDs and FM SDs meeting

December 12, 2025

Love,
Scarborough



SCARBOROUGH



16%
CHILDREN LIVING
IN LOW-INCOME
FAMILIES



77.5%
LIVE IN FAMILY
HOUSEHOLDS



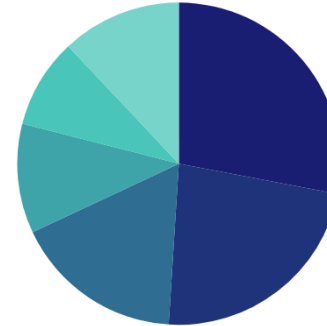
16%
RATE OF
UNEMPLOYMENT



1 IN 5
RESIDENTS ARE 65+
X2
POPULATION OF
65+ RESIDENTS
EXPECTED TO
DOUBLE BY 2040



APPROX. **620,000**
POPULATION



SOUTH ASIAN	27.7%
NOT A VISIBLE MINORITY*	23.4%
CHINESE	17.3%
BLACK	11.3%
FILIPINO	8.8%
OTHER	11.5%

*Represents White, Indigenous, and/or certain Mixed-Race People



56%
ARE IMMIGRANTS
TO CANADA



77%
ARE VISIBLE
MINORITIES



56%
SPEAK ANOTHER
LANGUAGE AT HOME



23%
ARE LONE
PARENT FAMILIES



\$43,480 AVERAGE
INDIVIDUAL INCOME
(COMPARED TO **\$62,050** IN TORONTO AS A WHOLE)
An annual salary based on the Greater Toronto Area living wage would be
approximately **\$48,850**.

Data is from the 2021 City of Toronto census.

Scarborough Health Network

Centenary



Birchmount

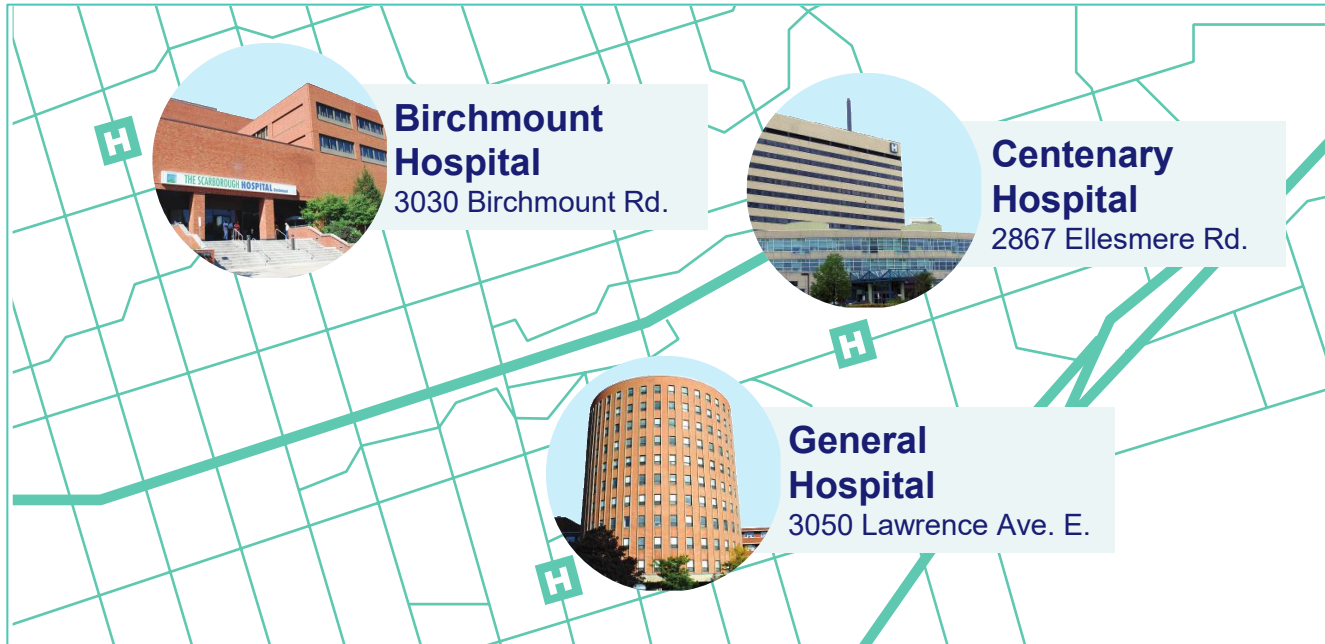


General



SHN

Three Hospitals



Multiple Satellite Sites

Hemodialysis Unit – Bridgepoint Health
14 St. Matthews Rd., 6th Floor

Hemodialysis Unit – Corporate Drive
78 Corporate Dr., Unit 1-6

Hemodialysis Services — Yee Hong
60 Scottfield Drive, Ground Floor

Mental Health Outpatient Program
1225 Kennedy Rd., Unit J

Shoniker Clinic (child/adolescent mental health)
2877A Ellesmere Rd.

Pathways (mental health housing)

Gatesview House (mental health housing)

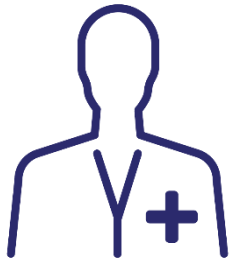
Leading Programs and Services

- 3 Emergency Departments
- 3 ICUs – 70+ Beds
- GIM sites * 3
- Cardiac intervention/devices lab
- Stroke Centre of Excellence
- Advanced Endoscopy Unit
- Nephrology
- Mental Health
- Spine Centre
- Post-acute Care / PDC
- Maternal Newborn Care
- Kids Care Services
- Mental Health Services
- Diagnostic Imaging Services
- Cancer Care Services
- Palliative Care

Who We Are

Serving a catchment area of

950,000



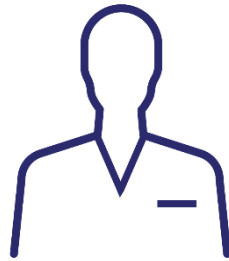
1,000

PHYSICIANS



6,200

STAFF



1,500

VOLUNTEERS



811

 BEDS

85

 BASSINETS

600,000

AMBULATORY
VISITS PER YEAR



220,000

EMERGENCY
VISITS PER YEAR



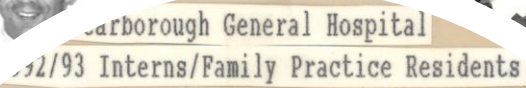
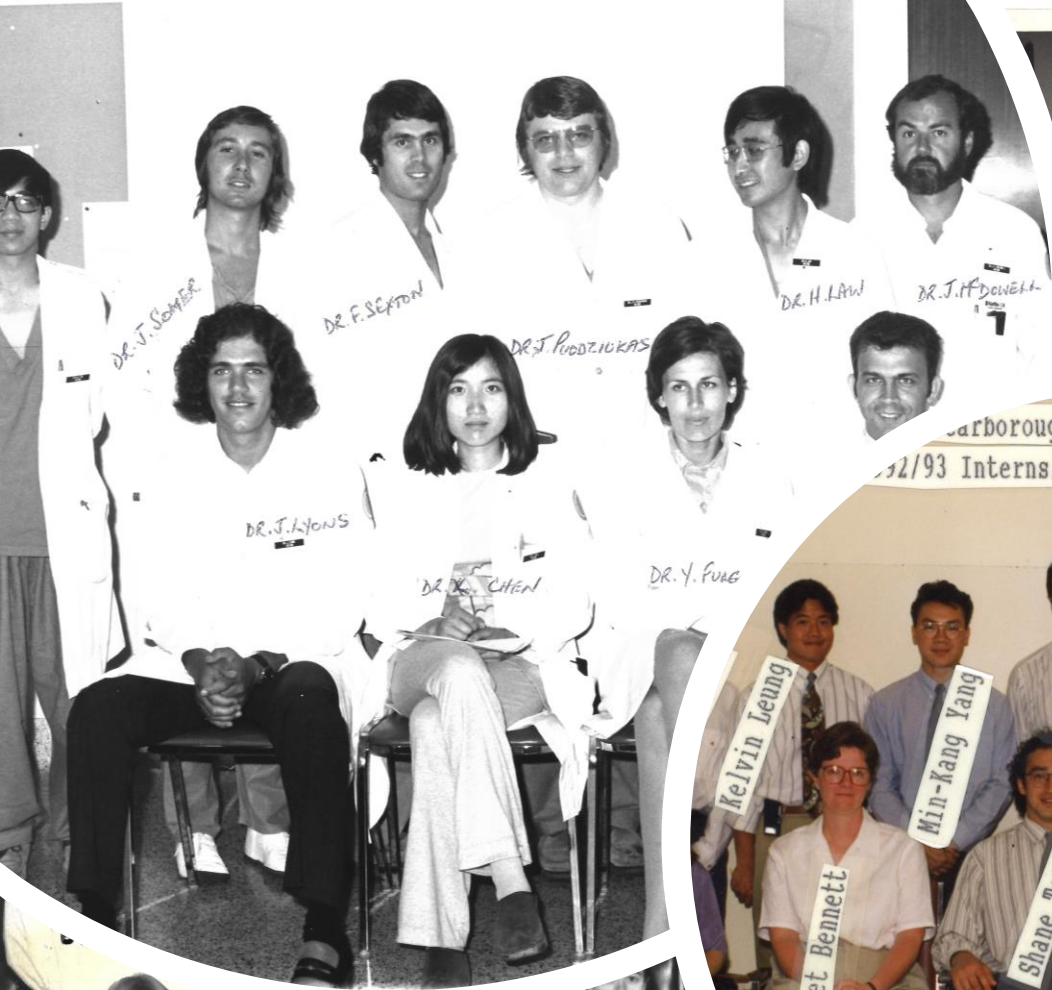
64,000

SURGERIES PER YEAR



5,800

DELIVERIES PER YEAR





EDUCATION

OUR SHARED VISION

Canada's leading
community teaching
health network

EDUCATION STRATEGY

2024-2029

Love, Scarborough



Education Dashboard – Learner Numbers 2024-2025

Total Learners

1818



Total UofT Appointed Staff

541

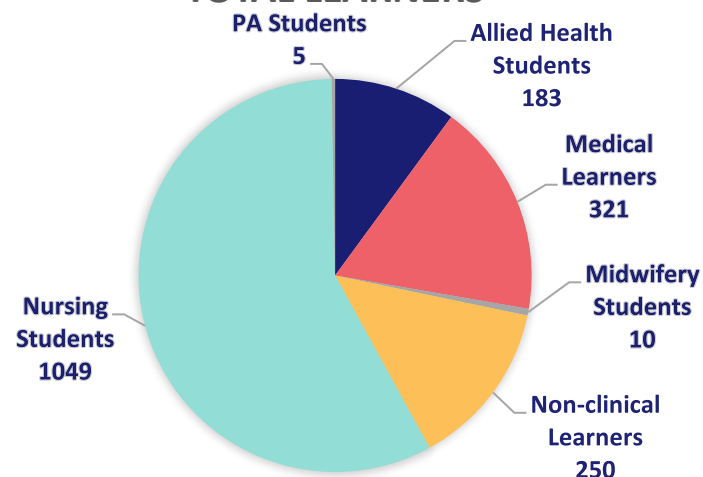


CACMS Accreditation Readiness

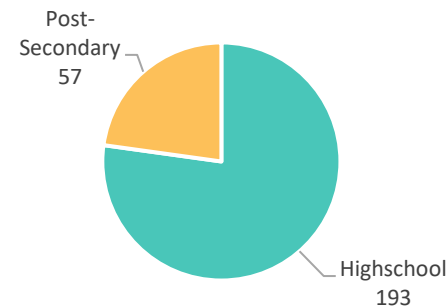
89%



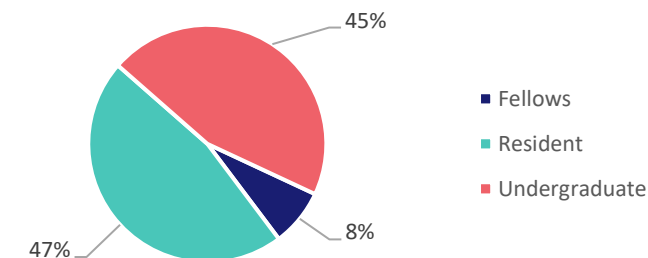
TOTAL LEARNERS



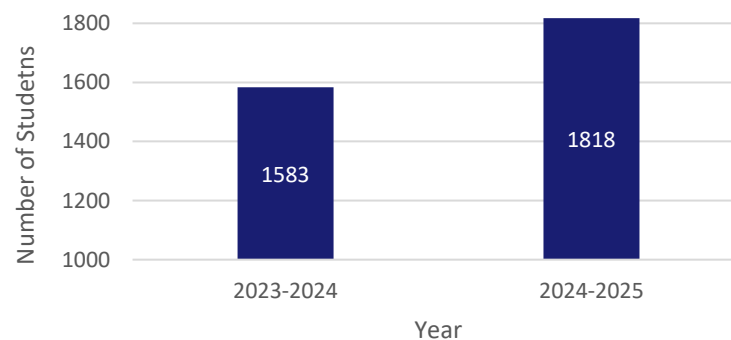
Non-clinical Learners



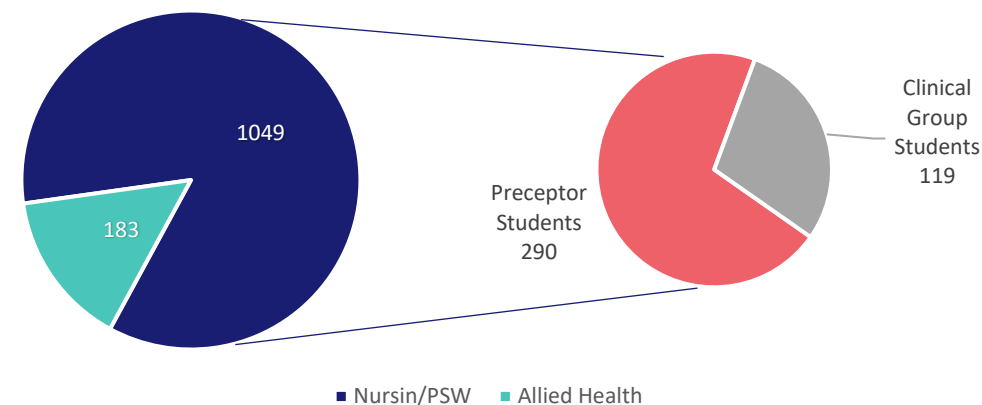
Total Medical Learners



Total number of learners by year



Total Number of Nursing, PSW and Allied Health Students





UNIVERSITY OF
TORONTO
SCARBOROUGH





TEMERTY FACULTY OF MEDICINE
UNIVERSITY OF TORONTO



UNIVERSITY OF
TORONTO
SCARBOROUGH



BLOOMBERG
LAWRENCE S. BLOOMBERG
FACULTY OF NURSING
UNIVERSITY OF TORONTO



UNIVERSITY OF TORONTO
LESLIE DAN FACULTY OF PHARMACY

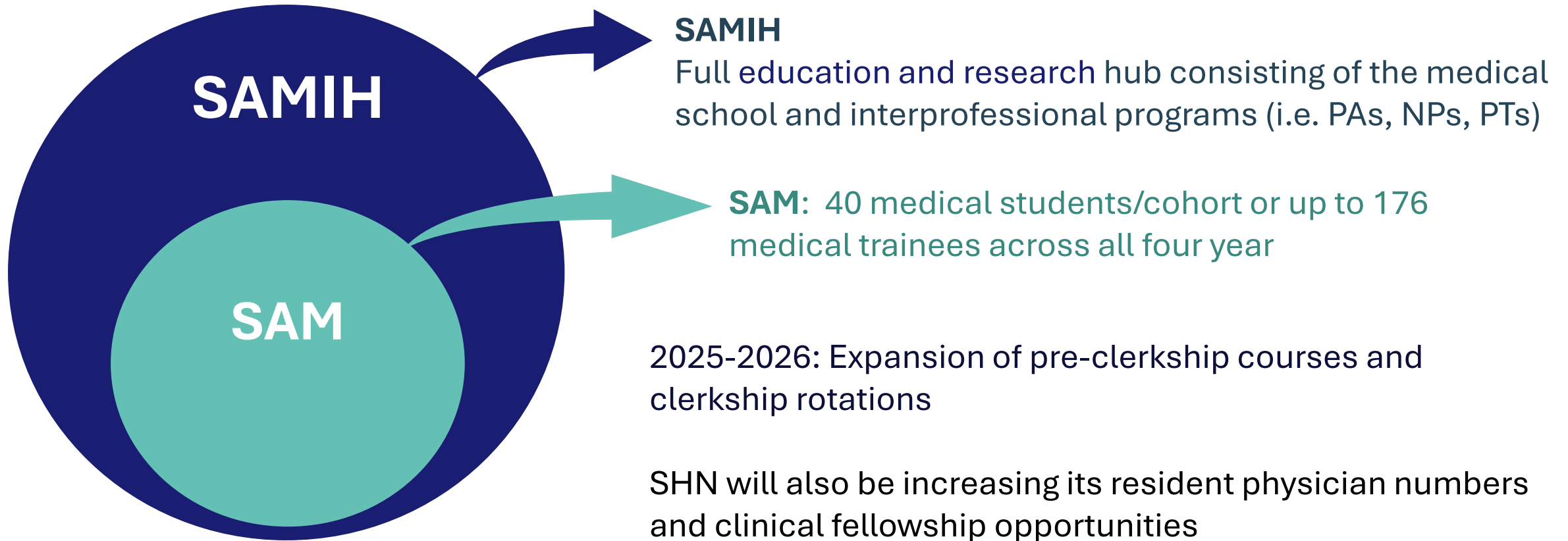
CENTENNIAL
COLLEGE

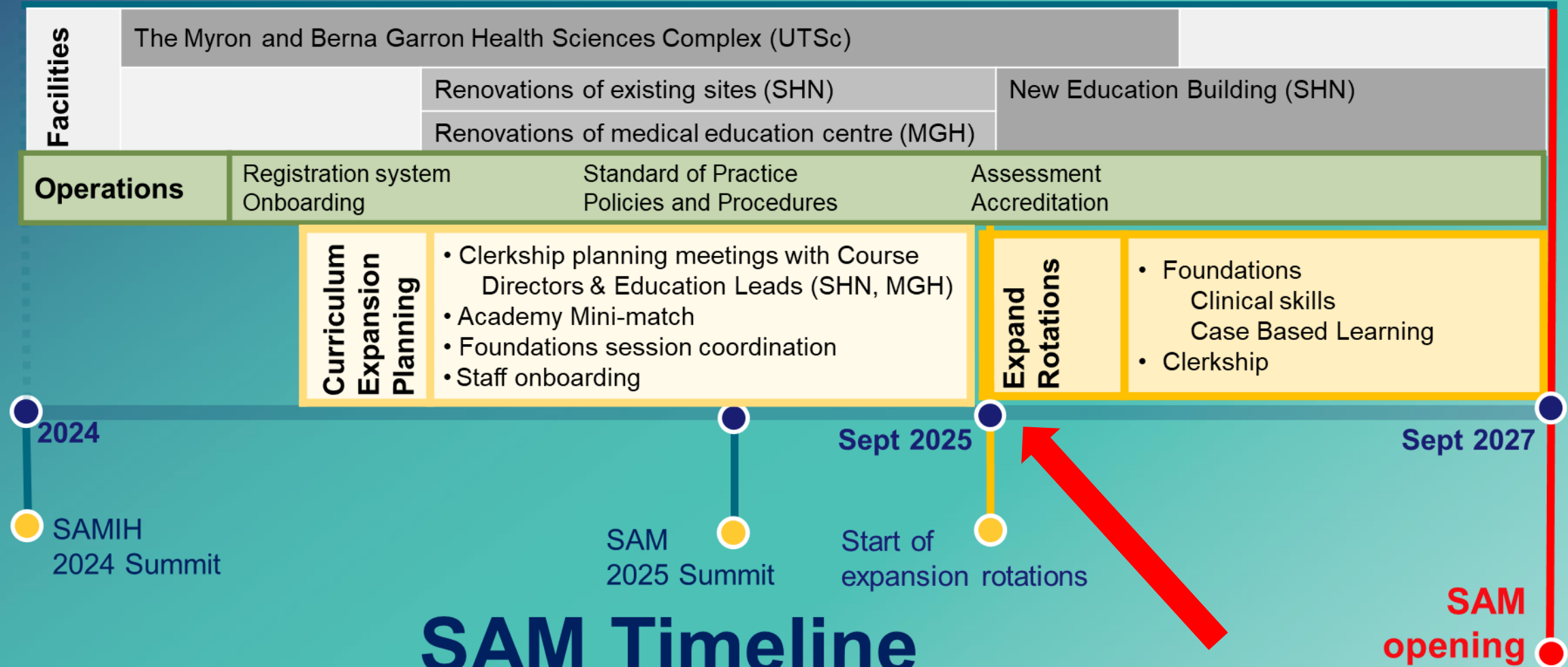
- **MD program** (176 students)
- **Physician Assistant program** (104 students)
- **Physical Therapy program** (80 students)
- **PGME**
- **Undergraduate Life Science pgm** (1200 students)
- **Department of Health and Society**
- **Clinical Psychology Clinic**
- **Nurse Practitioner Program** (60 students)
- **Nurse Practitioner Clinic @ UTSC**
- **Discovery Pharmacy Clinic**
- **PharmD student placements**
- **Joint UTSC/Centennial Paramedicine Program**



SHN Medical Education

Scarborough Academy of Medicine (SAM) opening in 2027







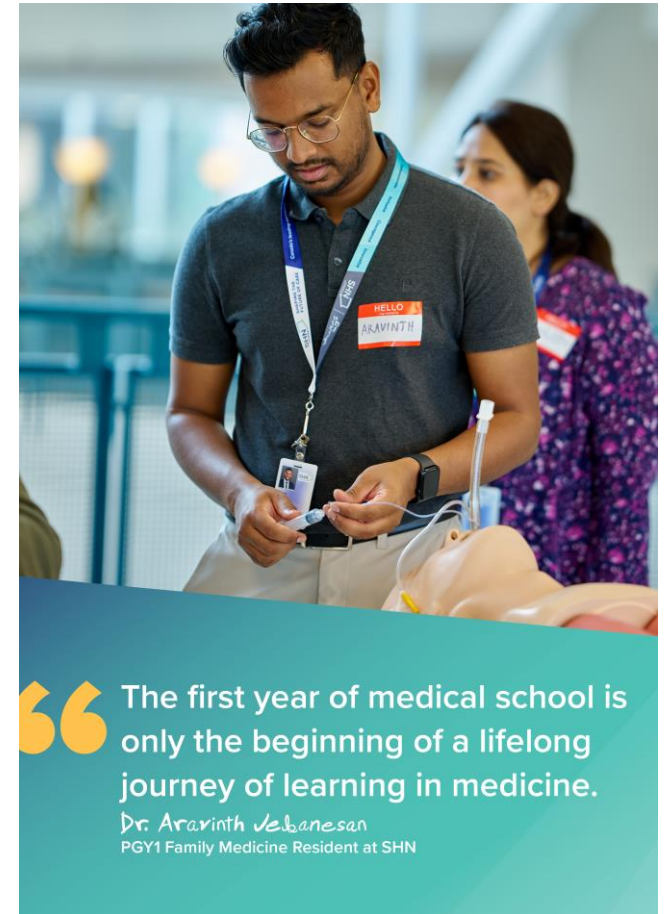
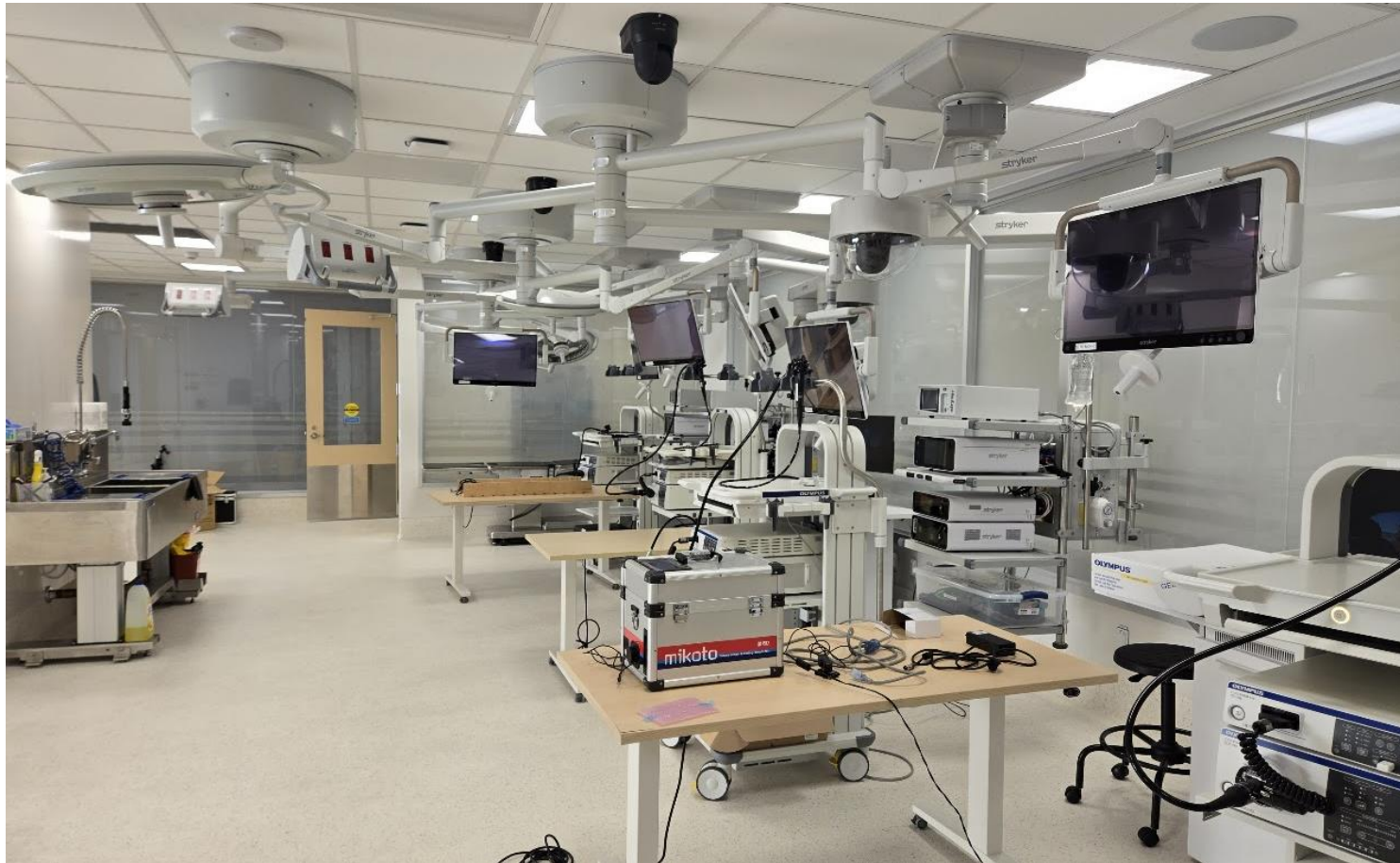
Interprofessional education

PGME

- Residency expansion in Scarborough and Mississauga: Consistent with MOH priorities to increase training spots for family medicine and specialty medicine
- **Family medicine = 21 -> 40 (2029)**
- Anesthesia
- Orthopedic Surgery
- General Surgery
- Urology
- OB/GYN
- Cardiology
- ENT



PGME Programming



Our Vision: Elevating lives globally through local research and innovation in Scarborough

Our Mission: Collaborating with our diverse Scarborough communities to generate, apply, and share new knowledge and ideas that enhance health outcomes for all



Pillar 1: Clinical Research and Innovation



Pillar 2: Health Services & Population Health



Pillar 3: Healthcare Education

Initial Priority

Clinical Domains:

✓ Cardiology
✓ Critical Care

✓ Rare / Neglected Diseases
✓ Orthopedics

✓ Nephrology/Chronic Disease
✓ Gastroenterology

SHNRI Research Strategy



Pillar 1: Population Health for Scarborough

Uncover and address key population health needs in Scarborough, leveraging a multi-disciplinary approach to improve care accessibility, efficiency, and quality for our communities

Initial Focus Areas:

1. Health Services and Systems

- Improve Care Accessibility (e.g., Primary Care)

2. Population Health and Health Equity

- Social Determinants of Health (e.g., risk factors, health literacy)
- Advance Health Outcomes for Equity-deserving Groups



Pillar 2: Clinical Research & Trials

Elevate the standard of care and advance health equity, surfacing new clinical interventions, tools, and best practices via observational studies, clinical trials, and other interventional studies

Initial Focus Areas:

1. Develop and Test Novel Interventions to Enhance Care Quality and Safety

(e.g., medications, devices)

2. Redefine Clinical Best Practices, and integrate to SHN Standard of Care and Education Settings



Pillar 3: Healthcare Education Research

Shape the future of health education, developing novel educational methods and technologies, to enhance student learning experiences and empower educators aligned with, and to support the SAMIH project.

Initial Focus Areas:

1. Education Methods & Technologies

- Technology-enhanced Learning and Assessment Tools (e.g., simulation, VR, black boxes)

VPRI

Dr. Kevin Kuo

Department of Medicine
Division of Hematology

Scientific Director, SHNRI

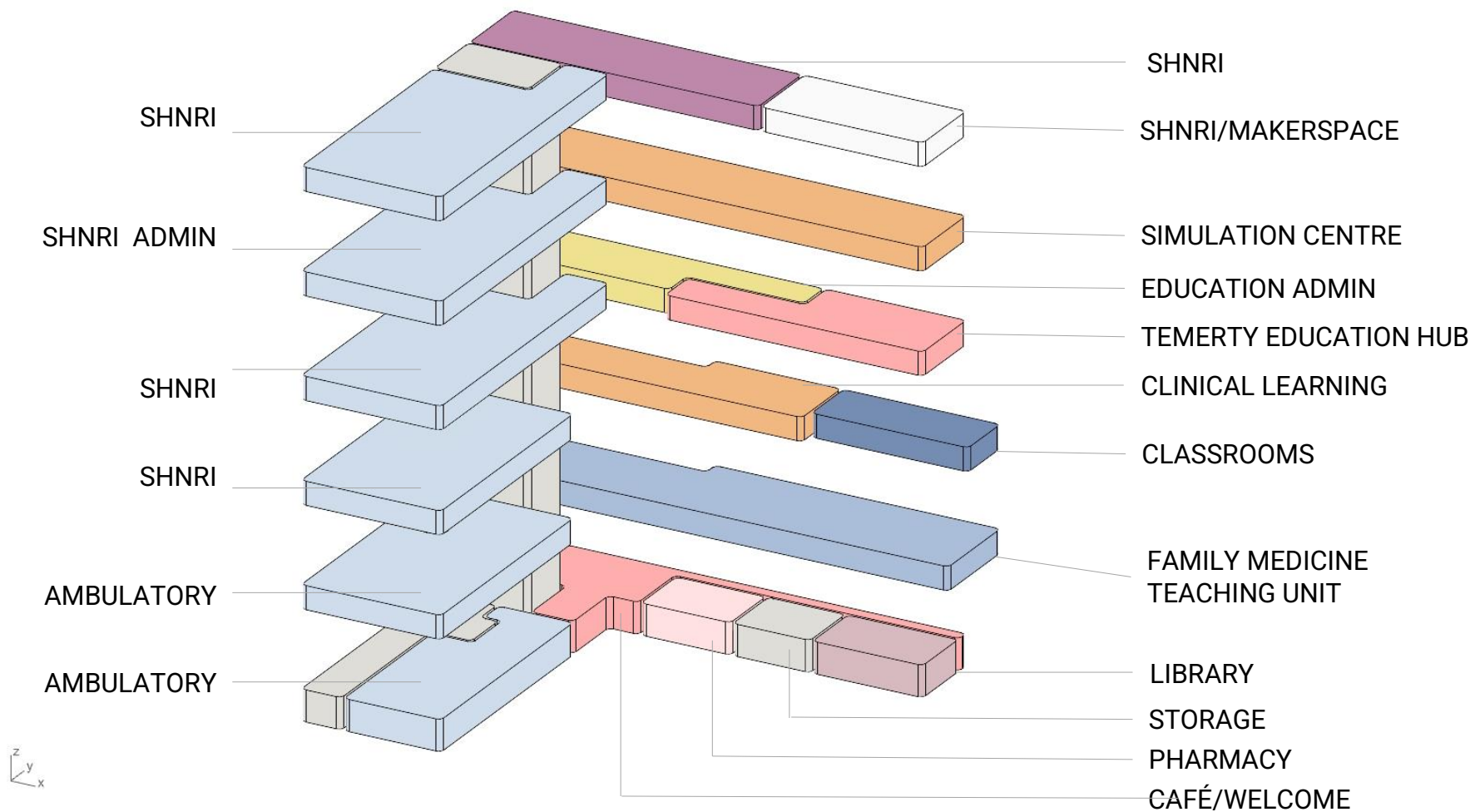


Values

- Leveraging the diversity of Scarborough
- Equity for the people of Scarborough
- Research/development of technology-enhanced education
- Partnership with UTSC
- Early incorporation of knowledge into SHN



Stacking Diagram







SHN Simulation Centre



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